Procurement Opportunity Intelligence: Illustrative Evidence Brief

ILLUSTRATIVE SPECIALIST EVIDENCE BRIEF | PUBLIC-SOURCE AND SERVICE METHODOLOGY

No completed client matter is represented. This document demonstrates questions, evidence requirements, limitations and possible deliverables. It contains no verified findings about a named buyer or company. A matter, source access, fixed fee and timing require separate written acceptance.

Commissioned decision

This specialist review focuses on **Procurement Opportunity Intelligence**, within **Supply Chain, Procurement & Third-Party Intelligence**. The decision owner asks: **Can supplier identity, capability and country exposure be supported before award?** The specific fact being tested, relevant entity, territory and historical period must be defined before any casework.

Narrow first commission

Investigate one named subject, one agreed current-versus-historical claim, the most relevant `company registry` and one independent cross-check. Stop if original records are unavailable or the decision cannot be resolved in the agreed scope.

Original-record plan

- Source the exact original `company registry` and capture jurisdiction, publisher and date.
- Verify identity against `permit record` and document whether it is independent.
- Test `multiple names not matched` as a rival explanation.
- Check the alternative `claimed capacity not sourced` rather than treating an unreturned search result as exculpatory.
- Ask whether `undisclosed affiliated bidder` would require the decision owner to commission a qualified specialist.

Illustrative two-page PDF composition

Page 1: Case-neutral purpose, exact research questions, allowed source universe and decision relevance; do not name a supposed real client.

Page 2: Source-to-question matrix with no fabricated findings, a material contradiction register, a precise request for the missing original records and reliance boundaries.

Specific deliverable tables: supplier evidence card, risk escalation register, quarterly refresh brief.

Example report table (empty until an authorised case)

Evidence question; Proposed source; What must be verified; Result

Which entity/asset is named?; company registry; Exact identifiers and record period; Not investigated in this specimen

Does the claim survive a contrary source?; permit record; Independence, timing and scope; Not investigated in this specimen

What would change the answer?; buyer-provided supplier proposal; multiple names not matched; Not investigated in this specimen

Applicable source portals

Ref; Primary source / comparator; Link; Evidence limitation and status

EBA-2026; European Banking Authority: 18 September 2026 final third-party risk guidelines; https://www.eba.europa.eu/publications-and-media/press-releases/eba-publishes-its-final-guidelines-management-third-party-risk-delivering-more-proportionate-and; WEB CHECKED 2026-10-12. Current official press release; focus on lifecycle for critical/important functions; final applicability must be checked separately

INTEGRITY; IntegrityNext: Supplier assessment collection and risk platform; https://helpdesk.integritynext.com/hc/en-us/articles/360018458320-What-is-IntegrityNext; WEB CHECKED 2026-10-12. Self-reported questionnaires have distinct evidentiary limitations

S11; OECD Responsible Business Conduct guidance; https://www.oecd.org/en/topics/sub-issues/due-diligence-guidance-for-responsible-business-conduct.html; REGISTER STARTING POINT; NOT NEWLY RECHECKED. Source candidate; subject relevance, date and access must be verified case-by-case.

Buyer action and exclusions

- Reader: Procurement directors, vendor-risk leaders and manufacturers.
- Commercial trigger to check: Supplier onboarding, award decision or disruption.
- Send the decision question and identifiers through the existing written-enquiry route; do not send restricted records by insecure email.
- **Professional boundary:** No ISO certification, physical supplier audit certification or quality guarantee.
- Do not imply the claimed facts are proven, that this is a completed sample case, or that named competitors have endorsed Aperture.

Release quality controls

- Confirm the appointing client, exact research question, relevant location, decision date, conflicts, privacy, sanctions and licensing.
- Check original source identity, authority, issue date, effective date, retrieval timestamp, version and lawful access.
- Reproduce important calculations and compare at least one plausible contrary explanation.
- Keep allegations, regulatory findings, historical claims and unresolved matches distinct.
- Mark each proposed finding supported, partially supported, contradicted, unresolved or outside mandate; include missing-source requests.
- Confirm that illustrations do not imply a real engagement, completed investigation, certified outcome or affiliation with named comparators.
- Obtain final human sign-off on accuracy, legal boundaries, confidentiality, claims and publication version before release.

Professional boundaries: Independent research support only. No legal, tax, investment, audit, valuation, brokerage, investigation requiring a specific professional licence or regulated opinion is implied. No confidential material should be sent before instructions.